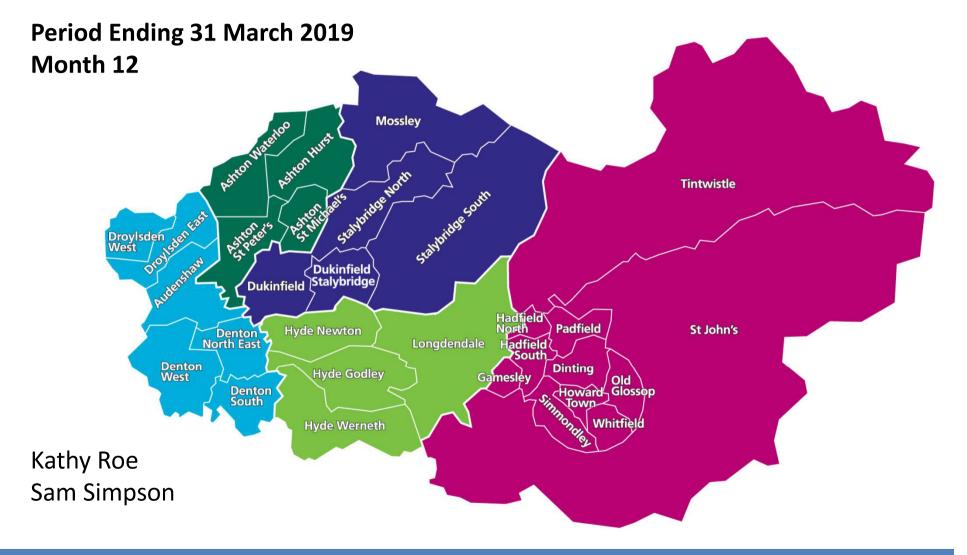
# **Tameside and Glossop Integrated Financial Position**

financial monitoring statements











# Period Ending 31 March 2019

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## Appendix 2 – Detailed Service Budget Analysis

### Note:

The values in this report have been presented in £'000s. All values reconcile exactly in it lowest denomination, however, on presentation there may be some minor rounding differences in the variance calculations as a result of reporting the values at a higher level.

## **Tameside & Glossop Integrated Economy Wide Financial Position**

### £22k

### **ICFT Position**

Delivered small improvement against total, £19,127k post PSF. The Trust is in line to receive additional PSF although values are yet to be confirmed.

### £26k

### **ICF** Position

Control Totals have been met at both Council and CCG. An underspend of £28k has been made against Council budgets

This report covers all spend at Tameside & Glossop Clinical Commissioning Group (CCG), Tameside Metropolitan Borough Council (TMBC) and Tameside & Glossop Integrated Care Foundation Trust (ICFT) . It does not capture any Local Authority spend from Derbyshire County Council or High Peak Borough Council for the residents of Glossop.

### Message from the DOFs

In this final integrated finance report of 2018/19, it is perhaps worth taking a moment to reflect upon financial performance over the last 12 months. In reports written at the start of the year, we were forecasting a combined over spend of £10.7m.

Through the hard work of operational and finance teams, working together in an integrated way across organisational boundaries, we have been able to address the in-year financial challenge. The Council has delivered a balanced budget, the CCG has met financial control totals and the ICFT came in slightly under the authorised deficit position.

There are clear and justifiable reasons to celebrate our success in delivering the financial position this year. However, it must also be noted that many of the savings were only delivered non recurrently. The Council budget for 2018/19 had already assumed the use of reserves to support Children's services and underspends on Council Budgets are primarily one-off in nature. Spend in a number of areas still significantly exceeds budget.

Therefore it is vital that we continue to maintain our focus on TEP and on the identification and delivery of savings to deliver a balanced position for 2019/20 and beyond. Proposed savings will continue to be subject to scrutiny through the 'Star Chamber' process and regular updates will be provided as part of the integrated finance report throughout the year.

Voor End Docition	Final `	Year End Po	sition	Variance			
Year End Position £000's	Budget	Forecast	Variance	Previous Month	Movement in Month		
CCG Expenditure	402,486	402,486	0	0	0		
TMBC Expenditure	186,514	186,488	26	24	2		
Integrated Commissioning Fund	589,000	588,974	26	24	2		
ICFT - post PSF Agreed Deficit	(19,149)	(19,127)	22	0	0		

# **Tameside & Glossop Integrated Commissioning Fund**

For the 2018/19 financial year the Integrated Commissioning Fund has spent £588,974k, against a net budget of £589,000k. Meeting financial control totals and delivering an underspend of £26k. This overall underspend at a global level has only been possible as a result of non recurrent financial interventions and it should be noted that contained within this position are several directorates with significant overspend, including Children's Services which has spent £8,043k in excess of budget.

		Net Variance					
Year End Position £000's	Expenditure Budget	Income Budget	Net Budget	Net Actual	Net Variance	Previous Month	Movement in Month
Acute	202,864	0	202,864	203,848	(984)	(914)	(71)
Mental Health	32,842	0	32,842	33,794	(952)	(636)	(316)
Primary Care	82,954	0	82,954	82,144	810	489	320
Continuing Care	14,126	0	14,126	15,808	(1,681)	(1,904)	223
Community	29,966	0	29,966	30,246	(279)	(138)	(142)
Other CCG	34,525	0	34,525	32,705	1,820	3,101	(1,282)
CCG TEP Shortfall (QIPP)	0	0	0	0	0	0	0
CCG Running Costs	5,209	0	5,209	3,941	1,268	0	1,268
Adults	82,653	(42,172)	40,480	40,449	31	224	(193)
Children's Services	46,819	(3,051)	43,768	51,810	(8,043)	(7,812)	(231)
Education	25,386	(19,824)	5,562	5,269	293	(8)	301
Individual Schools Budgets	120,994	(120,994)	0	0	0	0	0
Population Health	17,186	(680)	16,506	16,156	350	261	89
Operations and Neighbourhoods	76,737	(26,448)	50,288	50,867	(579)	(412)	(167)
Growth	39,894	(34,875)	5,020	6,532	(1,512)	(2,021)	509
Governance	86,438	(77,606)	8,832	7,067	1,765	1,680	86
Finance & IT	6,103	(1,550)	4,553	4,139	414	365	49
Quality and Safeguarding	367	(288)	79	45	33	8	26
Capital and Financing	13,869	(1,360)	12,509	10,587	1,922	1,786	136
Contingency	3,323	(6,823)	(3,500)	(6,195)		3,586	
Corporate Costs	9,038	(6,622)	2,416	(242)		2,368	` ,
Integrated Commissioning Fund	931,292	(342,293)	589,000	588,974	·	24	

## **Tameside & Glossop Integrated Commissioning Fund**

		Final	Net Variance				
Year End Position £000's	Expenditure Budget	Income Budget	Net Budget	Net Forecast	Net Variance	Previous Month	Movement in Month
CCG Expenditure	402,486	0	402,486	402,486	0	0	0
TMBC Expenditure	528,807	(342,293)	186,514	186,488	26	24	2
Integrated Commissioning Fund	931,292	(342,293)	589,000	588,974	26	24	2
A: Section 75 Services	357,250	(42,852)	314,398	315,711	(1,314)	(310)	(1,004)
B: Aligned Services	375,806	(177,087)	198,719	199,638	(919)	(1,455)	536
C: In Collaboration Services	198,237	(122,354)	75,883	73,622	2,261	1,790	471
Integrated Commissioning Fund	931,292	(342,293)	589,000	588,974	26	24	2

### **Continuing Care**

While spend on CHC was £1,681k higher than budget, this is significantly less than we had forecast earlier in the year (an overspend of £2,982k was reported at M3). Demonstrating progress against the recovery plan.

Budgets for 2019/20 have been set on the basis of actual activity in 2018/19, with an allowance for demographic growth and inflation. We will continue to closely monitor this area of spend, but because of budget changes we do not anticipate any overspend in 2019/20.

#### **Acute**

Spend on Acute services was £984k higher than budget in 2018/19.

Year end Income & Expenditure positions have been agreed with all associate NHS providers based on M10 data, with a post reconciliation adjustment to be made to this in June.

Independent sector providers (particularly BMI) continue to overspend significantly. Driven primarily by additional elective Trauma & Orthopaedic capacity, required to address RTT demands.

Manchester FT remains the biggest area of over spend. Driven by A&E, emergency admissions, critical care, outpatients and cardiology. The cardiology pressure is in part caused by a transfer of services from Stockport.

### Children's Services

Spend on Children's Social Care was £8,043k higher than budget in 2018/19.

This is primarily because the number of looked after children has increased from 585 in December 2017 to 655 in March 19, a 12% increase.

Children's services represent the single greatest financial risk within the ICF and this risk is expected to continue into 2019/20.

## **Tameside Integrated Care Foundation Trust Financial Position**

- **Revenue** for the financial period to **31**<sup>st</sup> **March 2019**, the Trust has reported a net deficit of £23,348k, pre Provider Sustainability Funding (PSF), which is **c.£22k better than plan**. The in month position for March reported a £1.803m deficit, **£244k worse than plan**.
- Trust Efficiency Programme (TEP) the Trust delivered c.£1,222k of savings in month, this is an underachievement against target by c.£314k in month. For the financial year 2018/19, the Trust has delivered c.£12,569k of TEP savings against a target of £13,000k
- Agency cap The Trust has spent c.£6,437k on agency during the financial year, against a plan of £9,526k.

		Month 12			YTD		Annual
Financial performance metric	Plan (£000)	Actual (£000)	Variance (£000)	Plan (£000)	Actual (£000)	Variance (£000)	Plan (£000)
Normalised Surplus/(Deficit) before PSF	(£1,559)	(£1,803)	(£244)	(£23,370)	(£23,348)	£22	(£23,370)
PSF	£494	£788	£294	£4,221	£4,221	£0	£4,221
Surplus/(Deficit) post PSF	(£1,065)	(£1,015)	£50	(£19,149)	(£19,127)	£22	(£19,149)
Capital Expenditure	£5,027	£4,629	(£398)	£5,027	£4,629	(£398)	£5,027
Cash and Equivalents	£1,220	£2,300	£1,080				£1,220
Trust Efficiency Savings	£1,536	£1,222	(£314)	£13,001	£12,569	(£432)	£13,001
Use of Resources Metric	3	3		3	3		3

- Control Total the Trust delivered the control for 2018/19 of c£19.149m.
- **PSF** The Trust has achieved its Q4 finance and performance target and will therefore receive the full PSF allocation for the financial year. The Trust could also receive bonus PSF, but the value is still to be confirmed.
- TEP Compared to 2017/18, the Trust has delivered c.£2m more recurrently and c.£2.6m of savings more in year.

# TEP - Targeted/Trust Efficiency Plan

2018/19 TEP Savings	
(000's)	Savings Achieved
CCG	19,800
TMBC	1,489
Strategic Commissioner	21,289
ICFT	12,569
Economy Total	33,858

Target
19,800
3,119
22,919
13,001
35,920

Shortfall	
	0
1	,630
1	,630
	432
2	,062

- The economy wide savings target for 2018/19 was £35,920k:
  - Commissioner £22,919k
    (£19,800k CCG & £3,119k TMBC)
  - o Provider £13,001k
- Against this target, £33,858k of savings have been achieved, 94% of the target.
- The short fall of £2,062k has been addressed non recurrently to ensure that financial control totals are met.
- At the ICFT the financial position has been met through the Trust recovery plan and improvements in governance.
- At the Council a balanced budget has been delivered through planned use of reserves and non-recurrent savings against budget in other areas.
- A significant proportion of the savings have only delivered non recurrently. Therefore it is vital that we continue to maintain our focus on TEP and on the identification and delivery of savings to deliver a balanced position for 2019/20 and beyond.

